

DIGGING DEEP FOR SOUTH AUSTRALIA CIVIL INFRASTRUCTURE PRIORITIES



CIVIL CONTRACTORS
FEDERATION
SOUTH AUSTRALIA

THE LIFEBLOOD OF OUR STATE – OUR ROADS, RAIL, BRIDGES, PIPELINES, PORTS AND UTILITIES CAN ONLY EXIST WITH A STRONG CIVIL INDUSTRY TO BUILD AND MAINTAIN IT. OUR STATES TIME IS NOW.

With a record \$16.7 billion to be spent on South Australia's infrastructure this requires a strong and confident civil industry that has the capacity and capability to deliver current and future projects.

The Civil Contractors Federation South Australia, the voice of our local civil construction industry, is pursuing a set of key policy priorities to deliver much needed reform in South Australian infrastructure policy.

The civil construction industry stands ready to deliver the infrastructure South Australians deserve and expect.

"We call on the future State Government through these priorities, to activate SA Civil industry needs, to adopt these reforms and set the foundations to secure South Australia's future prosperity – today."

Rebecca Pickering
Civil Contractors Federation SA
Chief Executive Officer

SA CIVIL INDUSTRY INFRASTRUCTURE PRIORITIES

1. Deliver a consistent, industry led, bipartisan civil infrastructure future works programme. Including maintenance of existing assets and new projects.
2. Build and maintain workforce capacity and capability with a focus on diversity, youth and retention of aging workers.
3. Reform procurement and project delivery policies and practices to deliver improved productivity and return value to South Australia and its civil industry.
4. Ensure collaborative, equitable and fair commercial frameworks which benefit whole of industry
5. Every South Australian must benefit from their State's civil infrastructure construction and ongoing maintenance.



INFRASTRUCTURE MATTERS IN SOUTH AUSTRALIA



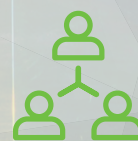
**SA SPEND ON
INFRASTRUCTURE
\$16.7 BILLION IN
NEXT 4 YEARS**



**20,000 LEARNERS
PER ANNUM
ATTENDING CIVIL
TRAIN TRAINING**



**8.9% OF
AUSTRALIA'S
WORKFORCE***



**345,480
BUSINESSES
ACROSS
AUSTRALIA***



**100 NEW SA
CIVIL TRADE
APPRENTICES
BY 2022**

SA CIVIL INDUSTRY'S INFRASTRUCTURE PRIORITIES



1. REFORM AND DELIVER A CONSISTENT, INDUSTRY LED, BIPARTISAN CIVIL INFRASTRUCTURE FUTURE WORKS PROGRAMME.

INCLUDING MAINTENANCE OF EXISTING ASSETS AND NEW PROJECTS.

PRIORITY SPECIFICS:

- Achieve a sustainable future works programme, supported by industry lead robust bipartisan planning, including new and maintenance projects.
- Early identification and prioritisation of projects including regular State submissions to Infrastructure Australia.
- Support and advocate for the consistent completion of civil infrastructure related Business Cases by South Australian Government Agencies to ensure adequate projects are presented for Infrastructure South Australian's (ISA) consideration and advice.
- Independent monitoring and reporting on Government Facilities Manager Partners. Supported by Industry Participation Targets.
- Obtain consistent and adequate annual budget and forward estimate allowance to maintain roads, services, bridges, and other public infrastructure. South Australia investment to be above the Australian average infrastructure investment per capita.

RECOMMENDATIONS:

- Establish an industry lead/government task force – Infrastructure Contractors Forum (ICF) – with the expertise to implement strategies to:
 - identify, plan and support Civil Infrastructure Business Cases for Infrastructure South Australian's consideration,
 - to create a consistent and reliable flow of work - smooth procurement pipeline with steady tender release and or accelerate projects to market,
 - provide construction methodology/efficiency advice,
 - ensure inclusive consultation involving all infrastructure projects, inclusive of every phase of project delivery: planning, delivery, maintenance and demolition.
- Fund Industry undertakings to support the determination of South Australian infrastructure priorities – including the facilitation of direct submissions to Infrastructure Australia.



2. BUILD AND MAINTAIN SA WORKFORCE CAPACITY AND CAPABILITY, WITH A FOCUS ON DIVERSITY, YOUTH AND RETENTION OF AGING WORKERS.

PRIORITY SPECIFICS:

The State Government has a once in a generation opportunity to create a sustainable South Australian civil construction workforce. This requires meaningful and creative reform of skill development, training approaches and worker engagement (whole of population activation).

RECOMMENDATIONS:

- ABS ANZSCO to include all civil occupations. Inclusion of Civil Apprenticeships on National Skill Needs List and South Australian equivalent lists.
- Support youth entry into the civil industry via fully funded Civil 'Flexible Industry Pathways' in Schools by 2022 (eg Civil Industry Cadetships).
- Civil Apprenticeships receive fair and equitable distribution of funding in comparison to traditional trades. Including civil apprentice access to Trade Support Loans.
- Enhanced industry participation targets supporting SME businesses and employment of Torres Strait Islanders, Aboriginal people, women and youth.
- Funding support for industry programs to retain aging workers and women in civil.
- Direct Government Agency engagement of apprentices and aging workers via GTOs.
- Increased civil industry focused training incentives for workers and civil businesses.



3. REFORM PROCUREMENT AND PROJECT DELIVERY POLICIES, PRACTICES TO DELIVER IMPROVED PRODUCTIVITY AND RETURN VALUE TO SOUTH AUSTRALIA AND ITS CIVIL INDUSTRY.

RECOMMENDATIONS:

- The civil industry and government, via the Infrastructure Contractors Forum (ICF), to work together to develop processes leading to efficient and fair project delivery, across all project phases from early contractor engagement, project delivery, completion to maintenance.

CIVIL CONTRACTORS FEDERATION SA (CCF SA) REPRESENTS THE REFORMS THE SOUTH AUSTRALIAN CIVIL INDUSTRY FEELS ARE NECESSARY TO MEET THE INCREASING DEMAND OF OUR STATE'S INFRASTRUCTURE WHILE FULLY REALISING THE POTENTIAL SUCH AN INVESTMENT PROMISES FOR THE SOUTH AUSTRALIAN PEOPLE AND THEIR FUTURE PROSPERITY. OUR AGENDA IS FIVE-FOLD COMPRISING:



5. EVERY SOUTH AUSTRALIAN MUST BENEFIT FROM THEIR STATE'S CIVIL INFRASTRUCTURE CONSTRUCTION AND MAINTENANCE. PROTECT AND ENHANCE THE VIABILITY OF ITS CIVIL INDUSTRY BUSINESS – PRIORITY FOCUS SME BUSINESSES.

Every South Australian (individuals and businesses) must benefit from civil infrastructure construction and maintenance occurring in their State. For the sustainability and growth of the South Australian Civil Construction industry there needs to be increased active recognition, collaboration across State Government agencies, community and industry.

RECOMMENDATIONS:

- Introduction of evaluation criteria that measures local employment of companies which clearly demonstrates the revenue from projects stays here in South Australia (eg payroll tax).
- Develop collaborative principles and compel Government Agencies to adopt these principles to achieve positive civil infrastructure projects and improve community benefits.
- Engage with industry to remove red tape and barriers in Government contracts.
- Fund the development of training courses to assist SME businesses to access State Government infrastructure contracts.
- Identification of inter-relationships across sectors that impact on infrastructure development, where reciprocity can enhance broader outcomes.
- Remove unreasonable or costly barriers of entry to tenders on State Government infrastructure projects.
- State Government develop sub-contractor friendly contracts which may be used for direct engagement and/or by Principle.
- State Government develops a policy that is very deliberately designed to ensure government work is made available to local SME businesses. Further, Government agencies are compelled to comply with such a policy. A % of works allocated to SMEs.
- The expansion of powers of the Small Business Commissioner and/or the Industry Advocate to progress reform and identify and eliminate barriers to SMEs doing business in the public sector.



4. ENSURE EFFICIENT, EQUITABLE AND FAIR COMMERCIAL FRAMEWORKS WHICH BENEFIT THE ENTIRE INDUSTRY.

- Strengthening the role of the Industry Advocate and the Small Business Commissioner in the oversight of infrastructure contracts by establishing direct channels for compliance and complaints.
- Infrastructure Contractors Forum (ICF) to gather, maintain and report performance measures on all civil infrastructure projects to understand successful approaches to project planning and management.
- Infrastructure policy and delivery models be developed based on industry expertise, data and analysis and with an appreciation for a range of project sizes, risks and opportunities.
- Provide a cross communication planning and delivery feedback platform of whole-of-government (EPA, SWSA, DIT, Community).

- Fair and equitable contract, payment and risk allocation terms within all government contracts and supporting subcontracts.
- Ensure Government procurement contracts maximise participation across all industry tiers.
- Where there is strategic merit, government explores what role it can play to intervene, de-risk projects and build demand sufficiently to attract private capital.
- Government owned entities do not compete with private business for Government works.
- Resolve different commercial models with the potential to attract private sector investment.
- Utilise contracts which incentivise innovation and collaboration, to achieve productivity and quality outcomes.
- Review and revise existing pre-qualification systems used by state agencies to support fair opportunity and encourage the growth Small and Medium Enterprises (SMEs).
- Infrastructure SA to take up its role in elevating the needs of South Australia and redress inequities in jurisdictional infrastructure funding with independent positioning separate from the government of the day.
- That procurement policies and approaches be harmonised across all levels of government and, where possible, across jurisdictions including local content rules.

2020 CCF SA SUBMISSION INFRASTRUCTURE AUSTRALIA IPL

PROJECT NAME	STATUS
Dukes Highway Duplication	South Australia High Productivity Vehicle network access – IA IPL 2016 (updated 2021) South Australian Government to identify initiatives and develop options (Stage 2 of Infrastructure Australia's Assessment Framework).
Sealing the Strzelecki Track	Strzelecki Track upgrade and mobile coverage – IA IPL 2016 February 2016 South Australian Government to complete business case development (Stage 3 of Infrastructure Australia's Assessment Framework).
South Australian Road Network Upgrades	South Australian road network maintenance – IA IPL 2021 South Australian Government to identify initiatives and develop options (Stage 2 of Infrastructure Australia's Assessment Framework).
Sturt Highway Duplication and Upgrade	South Australia High Productivity Vehicle network access – IA IPL 2016 (updated 2021) South Australian Government to identify initiatives and develop options (Stage 2 of Infrastructure Australia's Assessment Framework).
Augusta Highway Duplication	South Australia High Productivity Vehicle network access – IA IPL 2016 (updated 2021) South Australian Government to identify initiatives and develop options (Stage 2 of Infrastructure Australia's Assessment Framework).
Princes Highway Upgrades from Tailem Bend to Victorian Border	Submitted by CCF SA to IA 2020, not adopted by IA IPL Feb 2021
South East Drainage Scheme Bridge Replacements and Upgrades	Submitted by CCF SA to IA 2020, not adopted by IA IPL Feb 2021
Swanport Bridge Duplication	Submitted by CCF SA to IA 2020, not adopted by IA IPL Feb 2021
Adelaide Region Stormwater Upgrades	Submitted by CCF SA to IA 2020, not adopted by IA IPL Feb 2021
Aldinga Rail Extension	Submitted by CCF SA to IA 2020, not adopted by IA IPL Feb 2021

* IPL Infrastructure Priority List

BEYOND 2020. CCF SA POSSIBLE FUTURE PROJECTS

PROJECT NAME	DETAIL
Mount Barker Passenger Rail	Construction of passenger rail system from Adelaide to Mount Barker. Predicted population growth driving potential need.
South East Link	Road network connectivity between South East Freeway and North South Corridor. Two options; 1. Tunnel based 2. Major upgrade to Cross Road with grade separations of all major intersections.
Airport Connector	Road or rail connectivity to the Airport (CBD – Richmond Road – North South Corridor).

ABOUT US

The Civil Contractors Federation South Australia (CCF SA) is the peak industry and business association representing, promoting, protecting, connecting and training civil contractors.

The CCF SA has more than 500 Member companies and other organisations. These are both Contractor Members and Associate Members. Collectively CCF SA Members employ more than 25,000 South Australians.

Civil Construction is a discipline that deals with the design, construction, and maintenance of the physical and naturally built environment, including public works such as roads, bridges, dams, airports, drainage and sewerage systems, pipelines, structural components of buildings, and railways. CCF SA is a not-for-profit company, limited by guarantee.

FURTHER INFORMATION

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